

**MINUTES OF THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP BOARD (HSP)**

**MONDAY, 15 DECEMBER 2008**

Draft at 18.12.08

**Present:** Councillor Lorna Reith (Chair), Sue Baker, Tracey Baldwin, Barbara Breed, Yolanda Burgess, Councillor Nilgun Caner, John Coughlin, Dr Pam Constantinides, Jean Croot, Melanie Danan, Councillor Dilek Dogus, Jan Doust, Belinda Evans, Dave Grant, Paul Head, Jennifer James, Jane Lithgow, Janette Karklins, John Kennedy, Councillor Claire Kober, Dr Ita O'Donovan, Cenk Orhan, Jim Shepley, Penny Thompson, Deborah Wheeler.

**In Attendance:** Xanthe Barker, Zakir Chaudhry, Eugenia Cronin, Richard Sumray, Patricia Walker, Claire Wright.

<b>MINUTE NO.</b>	<b>SUBJECT/DECISION</b>	<b>ACTON BY</b>
OBCB49.	<b>APOLOGIES FOR ABSENCE</b>  Apologies for absence were received from the following:  Ify Adenuga Jane Ellias Tony Hartney Claire Panniker        -John Kennedy substituted David Sloman            -Deborah Wheeler substituted	
OBCB50.	<b>MINUTES</b>  <b>RESOLVED:</b>  That, subject to Melanie Danan being included within the list of people present, the minutes of the meeting held on 25 September 2008 be confirmed as a correct record.	
OBCB51.	<b>DECLARATIONS OF INTEREST</b>  Councillor Dilek Dogus noted that she was an employee of the Mental Health Trust.	
OBCB52.	<b>URGENT BUSINESS</b>  No items of Urgent Business were raised.	
OBCB53.	<b>CHILD PROTECTION IN HARINGEY: INITIAL REACTIONS TO THE JOINT AREA REVIEW</b>  The Board discussed the recent Joint Area Review (JAR) report published following the death of Baby P and the actions being taken by Partner agencies to address the failings identified in the report.  The Chair noted that the report had been brought forward for discussion	

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to provide the Board with an opportunity to discuss the initial steps Partners were taking in response to the report. It was envisaged that a more detailed overview would be provided at the next meeting of the Board in February.

The Interim Head of Children's Services noted the Local Authority accepted the findings of the JAR report in their entirety and was now in the process of addressing these and implementing the recommendations contained within the report.

A series of briefing sessions were being held for staff working in social care and these had been extended to a limited number of staff from partner agencies where appropriate.

An Action Plan setting out how the Council would address the findings of the report was due to be submitted to the Secretary of State by February 2009. In addition, the Council's Chief Executive, the Cabinet Member for Children and Young People and the Leader of the Council were working closely to determine how the Council could go beyond addressing the immediate findings of the report with a view to forming a long term Programme for Change. This would form the basis of ensuring a move beyond simply addressing the findings of the report and towards making Children's Services in Haringey an exemplar.

Ensuring that staff and managers were briefed on work that was being carried out and the Action Plan was recognised as being key to raising morale.

Haringey Primary Care Trust (PCT)

The Chief Executive of Haringey PCT, also representing Great Ormond Street Hospital, gave an overview on how the PCT intended to begin to address the findings of the report.

The Board was advised that Action Plans were being drawn up to address the failings identified within the JAR. The PCT was in discussion with the Council to determine how the PCT could play a more strategic role in the Local Safeguarding Children Board (LSCB) and in the Serious Case Reviews (SCR).

The PCT Board was meeting in the forthcoming week where it would be advised that playing a greater role in the LSCB and SCR's were seen as essential by officers in order to provide the analysis of actions required to improve services.

It was noted that there was a need to focus on shorter term issues such as recruitment and retention of staff and ensuring the perception of Haringey was not further damaged. Providing appropriate support to staff and ensuring that the necessary cross agency structures that promoted collaboration were in place was key to meeting long term aspirations and improving services.

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	<p>As the issues faced by Haringey were not unique it was suggested that knowledge should be shared across London as well as locally.</p> <p>The Chair endorsed the need to ensure that staff received sufficient support and advised that the Council was focussing strongly on the delivery of services at an operational level. A review was planned of all partnership sub bodies that sat beneath the Board to ensure that they were relevant and fit for purpose and feedback from Partners in relation to this would be welcomed.</p> <p>It was noted that the Board had been due to review its Terms of Reference at the meeting. However, due to the publication of the JAR report and associated implications for the Board, as well as other actions being carried out in light of recent events, it had been considered more appropriate to wait until the next meeting of the Board to review these.</p> <p>The Chair acknowledged this and noted that consideration was being given to altering the status of the Board from an HSP body, which performed the duties of a Children's Trust Board (CTB), to actual CTB status. This would place a different emphasis on the work and role carried out by the Board and constitute a more accountable role for Board members.</p> <p><u>Metropolitan Police</u></p> <p>The Borough Commander expressed his commitment to working with Partners to ensure that the recommendations contained within the JAR report were implemented and noted that additional resources had been committed to achieving this.</p> <p>It was noted that the Chair and Leader of the Council intended to visit the Police Child Protection team to obtain a better understanding of how it functioned at an operational level. There would be discussion with other Partners to gauge whether further exchange visits would be useful.</p> <p><u>Children and Adolescent Mental Health Service (CAMHS)</u></p> <p>The Chief Executive of CAMHS advised that of the three Boroughs, (Barnet, Enfield and Haringey) Haringey was the least integrated in terms of the services provided. Work was being carried out with partner agencies to provide their staff with the skills to identify signs that may mean a referral to CAMHS was appropriate and it was hoped that this would assist in the role of Safeguarding.</p> <p><u>Voluntary and Community Sector</u></p> <p>The Board was advised that the Voluntary and Community Sector had a broad base of knowledge that could be utilised through the work carried out with children and young people and that representatives were keen to work with partners to address the issues highlighted by the JAR.</p>	<p>All to note</p> <p>All to note</p> <p>All to note</p> <p>All to note</p> <p>All to note</p> <p>All to note</p>
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	<p>The Chair welcomed this and it was recognised that many children from the most vulnerable groups were known to voluntary sector organisations.</p> <p>There was general discussion around the future of the Board and how its Terms of Reference, membership and status might be altered to achieve improvements to the quality of Children's Services in the Borough and across the partnership.</p> <p>There was general consensus that the Terms of Reference should be completely re-drafted and brought back for consideration at the next meeting, to reflect how the Board would address the issues highlighted in the JAR review and how it would implement the proposed Programme of Change to take the Service forward beyond the JAR recommendations.</p> <p>It was suggested that once the initial Action Plan had been established and put into place, the Board should play a role in forming a plan setting out what it hoped to achieve over the next three years and how Children's Services in the Borough should look at the end of that period.</p> <p>It was noted that one of the key issues raised within the JAR report was the need to improve the analysis of information and referencing practice. This would require a more in depth research and development function in addition to providing sufficient resources.</p> <p>The Interim Director of Children's Services advised that the move from HSP body status to a separate and more focussed Children's Trust Board would provide a clearer line of accountability. The Chair echoed this and noted that increased accountability would help to embed new ways of working.</p> <p>There was general consensus that in order to improve partnership working, a better understanding of how individual partner agencies work needed to be obtained. It was agreed that it would be useful for an event to be held outside the meeting to facilitate this.</p> <p>The Chair proposed that the Chair of the LSCB, should be co-opted on to the Board to improve communication and links to the LSCB and there was agreement that this was sensible.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"><li>i. That the actions set out by each partner agency and the findings of the JAR report be noted.</li><li>ii. That the Board's Terms of Reference be amended in the light of the JAR reports findings and presented at the next meeting.</li><li>iii. That options in relation to the formation of a Children's Trust</li></ul>	<p>J. Coughlan/ P.Walker</p> <p>J. Coughlan/ P.Walker</p> <p>All to note</p> <p>All to note</p> <p>J. Coughlan/ P.Walker</p> <p>J. Coughlan/</p>
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	<p>Board, to replace the existing Children and Young People's Strategic Partnership Board, should be considered and brought back to the Board.</p> <p>iv. That the Chair of the LSCB be co-opted onto the Board to improve links between the two bodies.</p>	<p>P.Walker</p> <p>P.Walker</p>
<p><b>OBCB54.</b></p>	<p><b>NHS HARINGEY STRATEGIC PLAN 2008-13</b></p> <p>The Board was advised that the aim of the Strategic Plan was to work with partners and local people to ensure that everyone in the Borough received the best possible health care.</p> <p>The Plan also set out how the new Commissioning Regime would be approached and how the NHS would move from assessing the needs of people living in Haringey to commissioning services.</p> <p>In response to a query, the Board was advised that the full strategy document included an Action Plan setting out in more detail how the PCT intended to achieve the goals set out in the Strategy.</p> <p>The Board was advised that a welcome pack was now sent to new residents moving into the Borough that provided information on local health services. In terms of raising awareness of services amongst Black and Ethnic Minority (BME) groups, the Board was advised that there were initiatives in place to address this.</p> <p>In response to a suggestion that there should be an additional 'outcome' added to the plan in relation to sexual health, the Board was advised that the number of outcomes that could be included had been limited by Government and therefore this could not be added. However, it was recognised that this was a key issue and this was a high priority.</p> <p><b>RESOLVED:</b></p> <p>i. That the NHS Strategic Plan 2008-13 be noted.</p> <p>ii. That the change in name from Haringey Teaching PCT to NHS Haringey be noted.</p>	
<p><b>OBCB55.</b></p>	<p><b>INITIATIVES TO TACKLE CHILD POVERTY</b></p> <p>The Board received a report detailing the practical steps being taken to address child poverty in the Borough.</p> <p>At its previous meeting, the Board had received the draft Child Poverty Strategy and Action Plan and it had been requested that a further report should be submitted.</p> <p>It was noted that at the previous meeting specific details had been requested in relation to the measures included within the Strategy to</p>	

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	<p>address issues associated with children acting as carers, children affected by parents with alcohol problems and children in care and this was not presented within the report. It was also queried whether the Strategy made reference to the Decent Homes Programme and families living in temporary accommodation.</p> <p>The Chair advised that the full document included details of the link between work being carried out as part of the Decent Homes Programme and the Child Poverty Strategy and the practical measures being taken. As the Board was the monitoring body for the document, it would be brought back for further comment and reviewed on a regular basis.</p> <p>There was agreement that the full Strategy document should be circulated with the minutes.</p> <p><b>RESOLVED:</b></p> <p>That the report be noted.</p>	<p>Z.Chaudhry/X. Barker</p>
<p>OBCB56.</p>	<p><b>CHILDREN AND ADOLESCENT MENTAL HEALTH SERVICES (CAMHS) -REPORT ON LAA N1 51: EFFECTIVENESS OF CAMHS</b></p> <p>The Board received a presentation in relation to CAMHS in the Borough from the Chief Executive of CAMHS.</p> <p>It was agreed that the presentation should be circulated with the minutes.</p> <p>It was noted that there had been an increase in the number of instances of people accessing services at Tier Four and that a report was being compiled to examine this. There was agreement that this should be brought to the Board for consideration and that a breakdown of the age and ethnicity of people accessing services at Tier Four should be included.</p> <p>In response to a query as to what action was taken when services users failed to attend appointments, the Board was advised that individuals were contacted and visited where appropriate. When asked whether there was a correlation between the high percentage of people failing to attend appointments and the increased number of people accessing services at Tier Four, the Board was advised that although this may be the case for a small number of individuals, action was taken by staff to follow up any instances where appointments were not attended.</p> <p>It was suggested that there should be more joined up work across the partnership to detect the early signs that individuals may need to be referred to CAMHS. The Board was advised that there was a lot of joint working between the Youth Offending Service (YOS) and CAMHS and that training had been provided for YOS staff on the detection of mental health issues.</p>	<p>J. Lithgow/ X. Barker</p> <p>J. Lithgow/P. Walker</p>

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	<p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i. That the presentation be noted.</li> <li>ii. That the Board should receive a report providing a breakdown of the age and ethnicity of people accessing services at Tier Four.</li> </ul>	<p>J. Lithgow/P. Walker</p>
<p>OBCB57.</p>	<p><b>PERFORMANCE MONITORING: LOCAL AREA AGREEMENT AND NATIONAL INDICATOR SET - QUARTER TWO REPORT (JULY TO SEPTEMBER 2008/09)</b></p> <p>The Board received a report setting out performance against LAA targets within the Boards responsibility during the last quarter.</p> <p>It was noted that there would be a refresh of LAA targets during 2009/10 and that the proposed changes to LAA targets had to be submitted to GOL by 19 January.</p> <p>Performance against the National Indicator (NI) target in relation to Chlamydia screening was poor. There was agreement that ways of addressing should be prioritised by all Partners, particularly the PCT and Council, and that a report, setting out in detail the actions being taken to address this, should be received at the next meeting.</p> <p>The Chair noted that there had been discussion between herself and the Chair of the PCT regarding how this issue should be addressed and noted that progress on this would be reported to the Board. One of the measures agreed was an article should be published in the next addition of Haringey People promoting screening.</p> <p>The Board was advised that there had been discussion between the Council and Secondary Heads to encourage participation in the screening programme.</p> <p>It was noted that there was a responsibility upon Chief Officers from partner organisations to ensure that issues that might cause an obstacle or a delay in achieving targets were addressed at a strategic level.</p> <p>It was noted that the JAR report highlighted issues around the validity of data and that this would have implications for the monitoring of performance as the assumption that data was reliable was challenged. This would be considered within the Annual Performance Assessment process.</p> <p>In order to ensure that areas outside those specifically measured by LAA targets were being properly monitored, there was agreement that the Board should receive a report at its next meeting setting out how this was done.</p> <p><b>RESOLVED:</b></p>	<p>J. Coughlan/ P.Walker</p> <p>All to note</p> <p>All to note</p> <p>J. Coughlan/ P.Walker</p>

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	<ul style="list-style-type: none"> <li>i. That the report be noted.</li> <li>ii. That the developments and proposals in relation to the Area Based Grant and the Local Area Agreement set out in the report be noted.</li> <li>iii. That the Board should receive a report at its next meeting setting out how areas outside the remit of LAA targets were monitored in terms of performance and reported to the Board.</li> </ul>	<p>J. Coughlan/ P.Walker</p>
<p><b>OBCB58.</b></p>	<p><b>FORUM UPDATES</b></p> <p>The Board received a brief update from each of the Forums:</p> <p><u>Early Years</u></p> <p>It was noted that at present there was no formal forum for the Chairs of the Forums to meet and there was agreement that the Forum Chairs should bring proposals to the Board to the next meeting to address this.</p> <p><u>Five to Eleven</u></p> <p>The Forum had not met since the Boards previous meeting. The focus for its next meeting on 27 January would be the Primary Capital Programme.</p> <p><u>Eleven to Nineteen</u></p> <p>At present, options for merging the Schools Transformation Board and the Eleven to Nineteen Forum were being considered. Progress in relation to this would be reported at the next meeting.</p> <p><b>RESOLVED:</b></p> <p>That the updates provided be noted.</p>	<p>Forum Chairs</p> <p>J. James/P. Waker</p>
<p><b>OBCB59.</b></p>	<p><b>REPORT FROM THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP ADVISORY BOARD (CYSPAB)</b></p> <p>It was noted that the CYPSPAB had been working on a Risk Register that the Board had been due to consider this at the current meeting. However, this had been deferred due to recent events and would be considered at the next meeting.</p> <p><b>RESOLVED:</b></p> <ul style="list-style-type: none"> <li>i. That the update from CAB be noted.</li> <li>ii. That the Risk Register be presented to the Board at its next</li> </ul>	<p>J.</p>

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	meeting.	Coughlan/ P.Walker
OBCB60.	<p><b>THREE MINUTE UPDATE</b></p> <p>There was agreement that as discussion around the JAR report had covered the actions being taken by each sector in relation to the most prevalent issue of concern.</p>	
OBCB61.	<p><b>ARE WE THERE YET? IMPROVING GOVERNANCE AND RESOURCE MANAGEMENT IN CHILDREN'S TRUSTS</b></p> <p>The Board received an information report by the Audit Commission on the development of Children's Trusts across England.</p> <p>The Chair noted that there had been earlier discussion around the formation of a Children's Trust Board and proposed that the Board should receive a report setting out the implications and issues around altering the status of the Board to a Children's Trust Board.</p> <p>There was agreement that the report should also set out options for forming an executive body for the Children's Trust Board.</p> <p><b>RESOLVED:</b></p> <ol style="list-style-type: none"> <li>i. That the report be noted.</li> <li>ii. That a report should be received at the next meeting in relation to altering the status of the Board to a Children's Trust Board.</li> </ol>	J. Coughlan/ P.Walker
OBCB62.	<p><b>NEW ITEMS OF URGENT BUSINESS</b></p> <p>No new items of Urgent Business were received.</p>	
OBCB63.	<p><b>ANY OTHER BUSINESS</b></p> <p>None.</p>	
OBCB64.	<p><b>SUGGESTED AGENDA ITEMS FOR FUTURE MEETINGS</b></p> <p>The Chair noted that there were a number of reports that had been requested during the meeting and it was agreed that these should form the body of the next agenda.</p>	J. Coughlan/ P.Walker
OBCB65.	<p><b>DATES OF FUTURE MEETINGS</b></p> <p>It was noted that meetings were scheduled for the following dates:</p> <ul style="list-style-type: none"> <li>• 3 February 2009</li> <li>• 7 April 2009</li> </ul>	

COUNCILLOR LORNA REITH  
Chair

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The meeting closed at 8.45pm